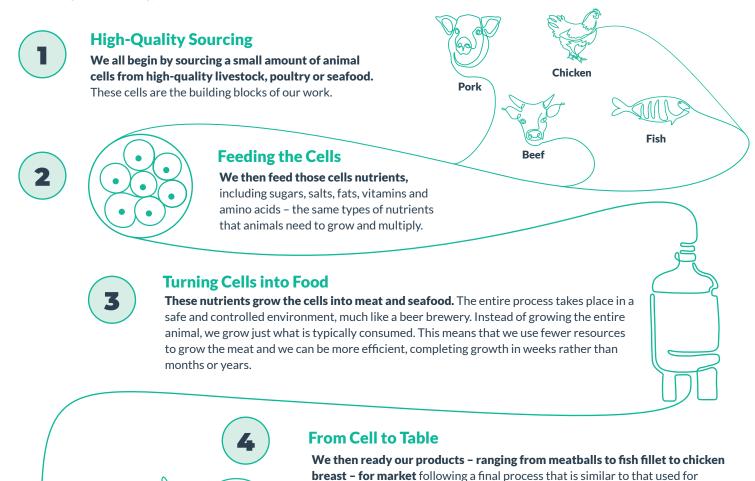
## Cell-Based/Cultured Meat

The Alliance for Meat, Poultry & Seafood Innovation (AMPS Innovation) is working to advance new methods of producing real, high-quality, safe meat, poultry and seafood products directly from cells. Our member companies each produce different types of cell-based/cultured meat, poultry and seafood, and include BlueNalu and Finless Foods, makers of cell-based/cultured seafood; and Artemys Foods, Fork & Goode, JUST and New Age Meats, makers of cell-based/cultured meat and poultry; and Memphis Meats, which is making cell-based/cultured meat, poultry and seafood.

As we seek to make our products efficient, scalable and affordable over time, each company is exploring different techniques that work best for the meat, poultry and seafood that we are creating. Overall, our companies follow the same general steps to grow real meat using cellular biology:



conventionally produced meat, poultry and seafood. Our customers may choose to purchase our products and cook them in any fashion they choose: on the grill,

in the oven, on the stovetop – whichever preparation they prefer.

While our products are currently in various stages of R&D, by working through appropriate regulatory pathways at USDA and FDA, our products soon will be in restaurants and on grocery store shelves around the U.S.